Court File No. CV-19-616077-00CL

# **Imperial Tobacco Canada Limited and Imperial Tobacco Company Limited**

NINTH REPORT OF THE MONITOR

March 19, 2021



Tor#: 9859667.6

# **TABLE OF CONTENTS**

А.	General1
B.	Introduction1
C.	Background2
D.	Terms of Reference and Disclaimer2
E.	Purpose of this Report3
F.	Update on Court Proceedings4
G.	Update on the Mediation4
H.	COVID-19 Pandemic Impact5
I.	Imperial's Business Activities, Industry Developments and Trends Impacting Imperial's Business6
J.	Receipts and Disbursements for the 26-Week Period Ending March 7, 2021.8
K.	Cash Flow Forecast10
L.	New Tobacco and Vapour Regulations12
M.	Update on Proposed BAT Mexico Payments13
N.	Overview of the Monitor's Activities14
0.	Stay of Proceedings15
A	PPENDIX "A" GLOSSARY 20
A	PPENDIX "B" ORDERS
A	PPENDIX "C" PROTOCOL FOR MOTION BY ZOOM VIDEO CONFERENCE 30
A	PPENDIX "D" CASH FLOW FORECAST 28
A	PPENDIX "E" REGULATION OF VAPOUR PRODUCTS 40



Tor#: 9859667.6

Court File No. CV-19-616077-00CL

# ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST)

# IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

# AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF IMPERIAL TOBACCO CANADA LIMITED AND IMPERIAL TOBACCO COMPANY LIMITED

# NINTH REPORT TO THE COURT SUBMITTED BY FTI CONSULTING CANADA INC., IN ITS CAPACITY AS MONITOR

# A. GENERAL

 In this Report, unless otherwise defined, all capitalized terms shall have the respective meanings specified in the glossary attached to this Report as Appendix "A". The first instance of each capitalized term, if defined in the glossary, is hyperlinked to the glossary.

### **B. INTRODUCTION**

- 2. The principal purpose of these CCAA Proceedings, and the related Chapter 15 Proceedings, is to restructure and compromise Imperial's liabilities, specifically the liabilities arising from the Tobacco Claims, including the Quebec Appeal Judgment.
- 3. The Initial Order in these CCAA Proceedings was issued by this Court on March 12, 2019, as amended and restated as of April 5, 2019, further amended and restated as of April 25, 2019, and updated by written endorsement on March 6, 2020.



Tor#: 9859667.6

4. A list of the orders issued by this Court and the US Bankruptcy Court in these CCAA Proceedings can be found in Appendix "B" to this Report.

### C. BACKGROUND

- 5. Imperial is the largest distributor of Tobacco Products in Canada and operates two businesses: tobacco and logistics. The tobacco business includes the marketing and sale of Tobacco Products as well as Vapour Products. The logistics business distributes Tobacco Products and Vapour Products for tobacco manufacturers, as well as certain non-tobacco products and services.
- 6. Imperial is highly integrated with BAT and its affiliates. Imperial benefits from a wide range of services, licences and rights provided by certain of BAT's affiliates. These services and functions have been and continue to be vital for preserving Imperial's business and value.
- 7. Further information regarding these CCAA Proceedings and Imperial's background is provided in the previous Monitor's Reports.
- All Court materials filed and orders issued in these CCAA Proceedings and the related Chapter 15 Proceedings are available on the Monitor's website at: <u>http://cfcanada.fticonsulting.com/imperialtobacco</u>.

# D. TERMS OF REFERENCE AND DISCLAIMER

9. In preparing this Report, the Monitor has relied upon certain financial information and forecasts prepared by Imperial, and discussions and correspondence with, among others, the senior management and advisors to Imperial. The Monitor has not audited or otherwise attempted to verify the accuracy or completeness of this information. Accordingly, the Monitor expresses no opinion or other form of assurance on the information contained in this Report or relied on in its preparation. Future oriented financial information reported or relied on in preparing this Report is based on Imperial management's assumptions regarding future events; actual results may vary from the forecast and such variations may be material.

- Unless otherwise stated, all monetary amounts contained herein are expressed in Canadian Dollars.
- 11. This Report should be read in conjunction with the March 2021 Thauvette Affidavit which can be found here.

### E. PURPOSE OF THIS REPORT

- 12. The purpose of this Report is to provide this Court with information regarding:
  - i. an update on the Court and US Bankruptcy Court proceedings;
  - ii. an update on the Mediation;
  - iii. an update on the continued impact of the COVID-19 Pandemic on Imperial's business;
  - Imperial's business activities, industry developments and trends impacting Imperial's business and Imperial's related business contingency plan;
  - v. Imperial's budget to actual cash flow results for the 26-week period ending March 7, 2021;
  - vi. the Cash Flow Forecast for the 30-week period commencing the week of March 8, 2021 through the week of September 27, 2021;
  - vii. the new Tobacco Regulations coming into force and regulations governing Vapour Products;
  - viii. the status of Imperial's payment obligations to BAT Mexico in connection with the BAT MX Agreement;
  - ix. the activities of the Monitor and its counsel since September 22, 2020,the date of the Eighth Report;

- x. Imperial's request for an order extending the Stay of Proceedings to September 30, 2021; and
- xi. the Monitor's comments and recommendations in respect of the foregoing matters.

### F. UPDATE ON COURT PROCEEDINGS

- 13. On September 29, 2020, this Court heard a motion seeking the extension of the Stay of Proceedings and issued the March 2021 Stay Extension Order which extended the Stay Period to March 31, 2021. A copy of the March 2021 Stay Extension Order can be found here.
- 14. There have been no material updates in the Chapter 15 Proceedings since April 8, 2020, the date the Status Update and Declaration was filed by US Counsel in the US Bankruptcy Court. The Monitor and its counsel intend to prepare and file a further status update with the US Bankruptcy Court following the hearing on this motion.
- 15. Due to the continued impact of the COVID-19 Pandemic, this hearing on the motion to extend the Stay of Proceedings will proceed by Zoom Video Conference according to the protocol developed by counsel to the Tobacco Monitors. The general public will have access to the hearing via secure, dedicated YouTube livestream. This protocol has been re-served on the consolidated service list, remains posted to the Monitor's website and can be found at Appendix "C" to this Report.

### G. UPDATE ON THE MEDIATION

16. The Monitor continues to work with Imperial to populate the Imperial Data Room with financial and other information relevant to these CCAA Proceedings and to respond to information requests. The Imperial Data Room is accessible only to those advisors of Mediation Participants who have executed NDAs.

17. Since the date of the Eighth Report, the Court-Appointed Mediator, with the assistance of the Tobacco Monitors, has continued to conduct the Mediation and engage in meaningful discussions with the Applicants and stakeholders. Although the Mediation is confidential, the Monitor can report that the parties are continuing to advance the Mediation with a view to facilitating a pan-Canadian global settlement of the Tobacco Claims.

### H. COVID-19 PANDEMIC IMPACT

- 18. As discussed in the Eighth Report, the BAT Mexico facility was temporarily shut down on April 2, 2020, as a result of a government ordered lockdown due to the COVID-19 Pandemic. The Mexican government began to relax lockdown measures on June 1, 2020, following which the BAT Mexico facility returned to normal operations.
- 19. Imperial continues to engage in further contingency planning to prevent or mitigate supply chain disruptions and resultant costs and losses in the event of a COVID-19 resurgence or other unanticipated event.
- 20. As noted in paragraph 30 of the Eighth Report, in May 2020 the Monitor posted in the Imperial Data Room an analysis of the estimated financial impact of the COVID-19 Pandemic on ITCAN's business. In February 2021, the Monitor posted an updated analysis of the COVID-19 Pandemic impact to the Imperial Data Room. The updated analysis shows that the COVID-19 Pandemic had a negative shortterm impact on the ITCAN business as additional logistics and transportation costs were partially offset by short term sales increases. ITCAN continues to actively monitor potential COVID-19 Pandemic related supply issues and may take further actions to offset the financial impact of the COVID-19 Pandemic.

# I. IMPERIAL'S BUSINESS ACTIVITIES, INDUSTRY DEVELOPMENTS AND TRENDS IMPACTING IMPERIAL'S BUSINESS

### **Receipts and Disbursements**

21. While the COVID-19 Pandemic has continued to impact the timing of receipts and disbursements, including (i) tax payment deferrals as part of certain government support programs, (ii) working capital impact due to increased inventory levels, and (iii) a short-term increase in sales of Tobacco Products as a result of the temporary contraction of the illicit market due to lockdown measures, recent trends continue to indicate that the market for Tobacco Products appears to be returning to pre-pandemic levels.

### **Updated Five-Year Financial Forecast**

- 22. As discussed in the Sixth Report, Imperial, with the assistance of the Monitor, prepared a five-year financial forecast which was made available in the Imperial Data Room, and thus to Mediation Participants, in November 2019.
- 23. Imperial, with further assistance of the Monitor, has prepared an update to the fiveyear financial forecast following changes to the underlying assumptions caused by the COVID-19 Pandemic and other factors. This updated five-year forecast was made available in the Imperial Data Room in February 2021.

# Supplier Dispute Update

24. As noted in paragraph 41 of the Eighth Report, ITCAN was engaged with a supplier that purported to terminate its distribution agreement with ITCAN. This dispute has been resolved. Prior to settling the dispute, Imperial consulted with the Monitor, who concurred with the terms of the settlement.

### **Customs Programs Memberships**

25. On January 12, 2021, the CBSA delivered a letter to ITCAN indicating that Imperial's customs self-assessment authorization and membership in the Partners

in Protection program would be suspended due to ITCAN's insolvency, effective February 19, 2021.

- 26. The customs self-assessment authorization and Partners in Protection program are designed to facilitate more efficient importation, border crossing and customs clearing for certain trusted companies. In the absence of both programs, ITCAN's ability to import products into Canada would likely be materially negatively impacted.
- 27. Counsel to ITCAN delivered a response on January 27, 2021 requesting that the CBSA reconsider the suspensions as ITCAN's insolvency poses no financial risk to the CBSA and suggesting that the Department of Justice be involved in any further discussions relating to the suspensions.
- 28. Following the delivery of this letter and certain other discussions between the parties, the Monitor and its counsel, the CBSA agreed to delay the suspensions until further notice. Imperial continues to keep the Monitor and its counsel apprised of the negotiations with the CBSA.

### Cash Management

29. As part of its efforts to manage financial institution risk, Imperial maintains cash balances in multiple financial institutions in Canada. In addition, Imperial has invested a portion of its reported cash balance in short-term government bonds with a maturity of six months or less to further reduce its financial institution risk exposure.

### Nicoventures IP Assignment

30. On November 9, 2020, ITCAN advised the Monitor that, pursuant to a Supply of Marketing Services Agreement between ITCAN and Nicoventures (a member of the BAT Group), ITCAN intended to assign its rights to an invention related to Vapour Products developed jointly by an ITCAN employee and Nicoventures. Pursuant to the agreement, any intellectual property developed in connection with the provision of Nicoventures' services immediately vests in and is owned by Nicoventures.

- 31. The Monitor and its counsel reviewed the various underlying agreements and proposed assignment documents and on November 12, 2020 advised ITCAN that, based on the facts and information provided by ITCAN, the Monitor did not have an objection to ITCAN complying with its contractual obligations pursuant to the Supply of Marketing Services Agreement.
- 32. The various assignment documents were executed shortly thereafter.

# J. RECEIPTS AND DISBURSEMENTS FOR THE 26-WEEK PERIOD ENDING MARCH 7, 2021

- 33. Imperial's cash balance as of the week ended March 7, 2021 was \$1,868 million, a decrease over the 26-week period from the beginning cash balance of \$1,921 million as of September 6, 2020. As noted in paragraph 29 above, a portion of this cash balance is invested in short-term government bonds.
- 34. Imperial's actual net cash inflow for the 26-week period ending March 7, 2021 was approximately \$53 million, as compared to the forecasted net cash outflow of \$429 million, resulting in a positive variance of \$376 million, as summarized below:

VARIANCE REPORT	Actuals	Forecast	Variance					
CAD in thousands	For the 26-week period ending							
	M	ar 07, 2021						
RECEIPTS								
Trade Receipts	2,317,066	2,065,136	251,930					
DISBURSEMENTS								
Operating Disbursements								
Taxes and Levies	(1,993,697)	(2,020,719)	27,021					
Operations	(377,571)	(468,596)	91,026					
Total Operating Disbursements	(2,371,268)	(2,489,315)	118,047					
OPERATING CASH FLOWS	(54,202)	(424,179)	369,977					
Financing Disbursements								
Interest and Related Fees on Existing Facilities	5,861	5,026	835					
Restructuring Disbursements								
Professional Fees	(4,873)	(9,720)	4,847					
NET CASH FLOWS	(53,214)	(428,873)	375,659					
CASH								
Beginning Balance	1,921,468	1,921,468	-					
Net Cash Inflows / (Outflows)	(53,214)	(428,873)	375,659					
Other (FX)	(555)	-	(555)					
ENDING CASH	1,867,699	1,492,595	375,104					

- 35. The significant budget to actual variances and corresponding explanations are as follows:
  - i. *trade receipts*: positive permanent variance of \$252 million, or 12% against the forecast, primarily driven by higher-than-forecast sales as a result of the temporary contraction of the illicit market during the second wave of the COVID-19 Pandemic due to lockdown restrictions;
  - *taxes and levies*: positive permanent variance of \$27 million, primarily driven by lower-than-forecast corporate income tax payments for fiscal 2020;
  - iii. *operating disbursements*: positive variance of \$91 million, primarily driven by a positive permanent variance of \$57 million as a result of

higher-than-forecast reimbursement of expenses relating to the Vapour Products business and a positive timing variance of \$34 million that is expected to reverse in the future reporting period. The higher-thanforecast reimbursement relating to the Vapour Products business is the result of the 2020 year-end accounting true up, driven by the reconciliation of the actual operating profit for the Vapour Products business against the target operating profit based on the limited risk distribution (LRD) model; and

iv. *professional fees*: positive variance of \$4.8 million that consists of a positive permanent variance of \$4.3 million and a positive timing variance of \$0.5 million that is expected to reverse in the future reporting period.

### K. CASH FLOW FORECAST

- 36. Imperial, with the assistance of the Monitor, has prepared a Cash Flow Forecast for the 30-week period ending the week of September 27, 2021. The Cash Flow Forecast is attached as Appendix "D" to this Report.
- 37. During the Forecast Period, total operating receipts are forecast to be approximately \$2,886 million and total operating disbursements are forecast to be approximately \$2,665 million, resulting in a net positive operating cash flow of approximately \$221 million. In addition, Imperial forecasts interest income of approximately \$7 million in respect of cash balances on deposit in Canada and professional fee disbursements of approximately \$7 million, such that net cash inflow is forecast to be approximately \$221 million.
- 38. Although net cash flows are positive during the Forecast Period, there are 7 weeks within this period which are forecasted to have negative operating cash flows. These are largely driven by the timing of the payment of taxes and government levies due at the end of each month. Cash flows in the weeks that fall on or around

month-end tax payments are expected to be negative and then offset by the receipt of the positive cash flows during the remainder of the month.

- 39. The Monitor has reviewed the Cash Flow Forecast to the standard required of a Court-appointed monitor by Section 23(1)(b) of the CCAA. Section 23(1)(b) requires a monitor to review the debtor's cash flow statement as to its reasonableness and to file a report with the court on the monitor's findings. The Canadian Association of Insolvency and Restructuring Professionals' Standards of Professional Practice include a standard for a monitor fulfilling its statutory responsibilities under the CCAA in respect of its report on the Cash Flow Forecast.
- 40. In accordance with the standard, the Monitor's review of the Cash Flow Forecast consisted of inquiries, analytical procedures and discussions related to the Cash Flow Forecast and its underlying assumptions. The Monitor's procedures with respect to the assumptions were limited to evaluating whether they were consistent with the purpose of the Cash Flow Forecast. The Monitor also reviewed the support provided by Imperial's management for the assumptions and the preparation and presentation of the Cash Flow Forecast.
- 41. Based on the Monitor's review, nothing has come to its attention that causes it to believe, in all material aspects, that:
  - i. the assumptions are not consistent with the purpose of the Cash Flow Forecast;
  - as at the date of this Report, the assumptions are not suitably supported and consistent with the plans of Imperial or do not provide a reasonable basis for the Cash Flow Forecast; or
  - iii. the Cash Flow Forecast does not reflect the assumptions.
- 42. As described in the Terms of Reference above, since the Cash Flow Forecast is based on assumptions regarding future events, actual results will vary from the

information presented even if the assumptions occur, and the variations could be material. Accordingly, the Monitor expresses no assurance as to whether the Cash Flow Forecast will be achieved. In addition, the Monitor expresses no opinion or other form of assurance with respect to the accuracy of the financial information presented in the Cash Flow Forecast or relied upon by the Monitor in preparing this Report.

43. The Cash Flow Forecast has been prepared solely for the purposes described above, and readers are cautioned that it may not be appropriate for other purposes.

### L. NEW TOBACCO AND VAPOUR REGULATIONS

### The Tobacco Regulations

44. As noted in previous Monitor's Reports, the majority of the Tobacco Regulations came into force on November 9, 2019. These regulations, *inter alia*, require manufacturers of Tobacco Products to use plain, unbranded packaging. The remaining Tobacco Regulations scheduled to come into force on November 9, 2021, are (i) the slide and shell packaging requirements, which require manufacturers of cigarettes to package such products using a slide and shell package of certain prescribed dimensions, and (ii) the appearance and filter requirements in respect of Tobacco Products that are made in whole or in part of tobacco and intended for use with a device. The Monitor continues to review the operational changes and related expenditures that may be required to meet such requirements.

### The Regulation of Vapour Products

45. Vapour Products continue to come under increased global scrutiny resulting in stringent regulation and, in some cases, bans. As noted in previous Monitor's Reports, the Monitor has been advised by Imperial that, due to the new vaping regulations, health concerns and the increased scrutiny of Vapour Products

globally, there continues to be a high level of uncertainty surrounding the consumer demand for Vapour Products.

46. Appendix "E" to this Report summarizes the various regulatory changes related to Vapour Products that have been considered and implemented across Canada since the date of the Eighth Report.

### M. UPDATE ON PROPOSED BAT MEXICO PAYMENTS

- 47. As described in previous Monitor's Reports, the Monitor has been advised by Imperial that BAT Mexico will be required to write off the undepreciated cost of certain manufacturing equipment used to package and wrap Tobacco Products for Imperial and the cost of certain wrapping materials and finished goods, all of which have been rendered obsolete by the Tobacco Regulations.
- 48. The total estimated payment amount of \$55 million was anticipated to be billed by BAT Mexico to ITCAN at the end of 2019 pursuant to the terms of the BAT MX Agreement and was reflected in the cash flow forecast in the Seventh Report. ITCAN's payment of the same was disputed by the Quebec Litigation Plaintiffs. Pursuant to the October Endorsement, if the parties cannot resolve this dispute it will return to the Court. Pending a return to the Court, ITCAN has undertaken not to make the payments.
- 49. As of December 14, 2020, BAT Mexico delivered a notice to ITCAN reiterating BAT Mexico's position that ITCAN was obliged to compensate BAT Mexico for the full cost of the obsolete wrapping materials and finished goods pursuant to the terms of the BAT MX Agreement.
- 50. The notice also provided that the above-noted payment would not be made until all the conditions precedent set forth in the Second Amended and Restated Initial Order and the October Endorsement had been satisfied by ITCAN.

51. No payment has been made to date and the Monitor continues to work with Imperial to review these proposed payments and the underlying documents.

### N. OVERVIEW OF THE MONITOR'S ACTIVITIES

- 52. Since the date of the Eighth Report, the Monitor and its counsel have held numerous meetings and/or discussions with Imperial and its counsel to:
  - i. monitor Imperial's business activities;
  - ii. monitor Imperial's receipts and disbursements;
  - iii. assist in the preparation of the Cash Flow Forecast;
  - iv. assist in the preparation of an updated five-year financial forecast;
  - v. prepare monthly professional fee disclosures;
  - vi. gather and review Information to be included in the Imperial Data Room;
  - vii. address vendor and stakeholder inquiries;
  - viii. review proposed capital expenditures; and
  - ix. further their understanding of Imperial's business environment and the factors expected to impact its future business prospects.
- 53. The Monitor has continued to engage with Imperial to understand the supply chain disruptions to its operations as a result of the COVID-19 Pandemic, to review Imperial's business contingency plan and to provide the updated analysis of the actual financial impact of the COVID-19 Pandemic on Imperial's business.
- 54. The Monitor has also regularly attended meetings with the Court-Appointed Mediator and stakeholders and has provided the Court-Appointed Mediator with information necessary to advance the Mediation.

55. The Tobacco Monitors and their counsel have met regularly to discuss ongoing matters including the Mediation, reviewing Information to be included in the data rooms of the Applicants, procedural aspects of these CCAA Proceedings and the relief sought herein.

### Litigation Update

- 56. On October 23, 2020, counsel to the Monitor delivered notices to the courts in which actions had been brought against the Applicants prior to their CCAA filings, informing such courts of the extension of the Stay Period pursuant to the March 2021 Stay Extension Order.
- 57. The Monitor is also aware of and has been monitoring various ancillary litigation matters involving, and information requests posed to, Imperial following the initiation of the CCAA Proceedings and the implementation of the Stay of Proceedings. The Monitor believes Imperial has been acting in good faith with respect to such matters, addressing each on a case-by-case basis and apprising the Monitor of the action it intends to take ahead of time. The amounts at issue have been largely immaterial.

### **Professional Fee Disclosure**

58. Pursuant to the Professional Fee Disclosure Order, the Monitor continues to provide to the Quebec Litigation Plaintiffs and other parties who requested such information, a summary, by firm, of the restructuring fees incurred on or after March 12, 2019 and paid to the CCAA Professionals each month.

### O. STAY OF PROCEEDINGS

59. Imperial is seeking an extension of the Stay Period to September 30, 2021. The Monitor understands that such extension is necessary for Imperial to operate the business in the ordinary course as it continues to engage in the Mediation conducted by the Court-Appointed Mediator and to work towards developing a plan of compromise or arrangement for a pan-Canadian global settlement of the Tobacco Claims.

- 60. The Monitor supports an extension of the Stay of Proceedings for the following reasons:
  - (a) Imperial is acting in good faith and with due diligence;
  - (b) Imperial is continuing to engage meaningfully in the Mediation with the Court-Appointed Mediator in an effort to reach a pan-Canadian global settlement of the Tobacco Claims; and
  - (c) the Cash Flow Forecast reflects that Imperial is projected to have sufficient funding to continue to operate in the normal course through the proposed extension to the Stay of Proceedings.

The Monitor respectfully submits this Report.

Dated this 19<sup>th</sup> day of March, 2021.

FTI Counting Conocky Inc.

# FTI Consulting Canada Inc.

in its capacity as Monitor of Imperial Tobacco Canada Limited and Imperial Tobacco Company Limited and not in its personal capacity

### APPENDIX "A" GLOSSARY

"Applicants" means, collectively, Imperial, JTIM and Rothmans.

"**BAT**" means British American Tobacco p.l.c., a public company listed on the London Stock Exchange.

**"BAT Group**" means, collectively, British American Tobacco p.l.c., B.A.T. International Finance p.l.c., B.A.T Industries p.l.c., British American Tobacco (Investments) Limited, Carreras Rothmans Limited or entities related to or affiliated with them other than Imperial and the ITCAN Subsidiaries.

"BAT Chile" means British American Tobacco Chile Operaciones S.A.

"BAT Mexico" means British American Tobacco Mexico S.A. de C.V.

"**BAT MX Agreement**" means the BAT MX Agreement dated July 2, 2015 between BAT Mexico and ITCAN.

"**Cash Flow Forecast**" means the cash flow forecast of Imperial's receipts and disbursements for the 30-week period commencing the week of March 8, 2021 through the week of September 27, 2021.

"CBSA" means the Canada Border Services Agency.

"CCAA" means the Companies' Creditors Arrangement Act, R.S.C. 1985, c. C-36, as amended.

"CCAA Proceedings" means Court File No. CV-19-616077-00CL commenced by Imperial under the CCAA.

"CCAA Professionals" means the Monitor, counsel to the Monitor, counsel to Imperial, and any financial advisor Imperial has retained in connection with these CCAA Proceedings, except for any financial advisor in respect of whose work Imperial properly asserts solicitor-client, settlement, litigation or other privilege.

"**Chapter 15 Proceedings**" means the proceedings commenced by ITCAN on March 13, 2019, for relief under Chapter 15 of the US Bankruptcy Code.

"Comeback Motion" means the Comeback Motion, as defined in the Initial Order, which was heard on April 4, 5, 25 and 26, 2019.

"Consortium of Provinces" means, collectively, the Province of British Columbia, the Province of Manitoba, the Province of New Brunswick, the Province of Nova Scotia, the Province of Prince Edward Island and the Province of Saskatchewan, in each province's capacity as a plaintiff in the HCCR Claims.

"Court" means the Ontario Superior Court of Justice (Commercial List).

"**Court-Appointed Mediator**" means the Honourable Warren K. Winkler Q.C., acting as an officer of the Court and as a neutral third party to mediate a pan-Canadian global settlement in the context of these Tobacco CCAA Proceedings.

"COVID-19 Pandemic" means the global pandemic caused by the novel coronavirus.

"**Data Rooms**" means data rooms containing Information in respect of the Applicants which are responsive to requests submitted by Mediation Participants, and as well as other information, which the Tobacco Monitors considered relevant.

"Deloitte" means Deloitte Restructuring Inc.

"Eighth Report" means the eighth report of the Monitor filed on September 22, 2020.

"**Excluded Claims**" means the claims excluded from the definition of TRW Claimants as described in paragraph 26 of Appendix "C" to the Sixth Report.

"EY" means Ernst & Young Inc.

"Fifth Report" means the report filed by the Monitor on September 25, 2019.

"**First Report**" means the report filed by the Monitor on April 3, 2019 in connection with the relief sought at the Comeback Motion.

"**Forecast Period**" means the 30-week period commencing the week of March 8, 2021 through the week of September 27, 2021.

"Fourth Report" means the report filed by the Monitor on June 24, 2019.

"FTI" means FTI Consulting Canada Inc.

"Genstar" means Genstar Corporation, a subsidiary of ITCAN.

"HCCR Claims" means the claims started by each of the Provinces under each Province's health care cost recovery legislation, to recover health care costs associated with smoking and the use of Tobacco Products.

"Imperial" means collectively, ITCAN and Imperial Tobacco Company Limited.

"Imperial Data Room" means a data room containing Information in respect of Imperial.

"**Information**" means common categories of information in respect of the Applicants which are responsive to requests submitted by Mediation Participants, as well as other information which the Tobacco Monitors considered relevant.

"Initial Order" means the initial order granted by this Court on March 12, 2019, as amended and restated as of April 5, 2019 and further amended and restated as of April 25, 2019, which authorized, among other things, the Stay of Proceedings and FTI's appointment as Monitor of Imperial's CCAA Proceedings.

"ITCAN" means Imperial Tobacco Canada Limited.

"ITCAN Subsidiaries" means Imperial Tobacco Services Inc., Imperial Tobacco Products Limited, Marlboro Canada Limited, Cameo Inc., Medallion Inc., Allan Ramsay and Company Limited, John Player & Sons Ltd., Imperial Brands Ltd., 2004969 Ontario Inc., Construction Romir Inc., Genstar, Imasco Holdings Group, Inc., ITL (USA) limited, Genstar Pacific Corporation, Imasco Holdings Inc., Southward Insurance Ltd., Liggett & Myers Tobacco Company of Canada Limited or entities related to or affiliated with them other than Imperial and the BAT Group.

"JTIM" means JTI-Macdonald Corp.

"JTIM Group" means the entities currently or formerly related to or affiliated with JTIM.

**"March 2021 Stay Extension Order"** means an order of the Court, dated September 29, 2020, extending the length of the Stay of Proceedings to March 31, 2021.

"March 2021 Thauvette Affidavit" means the affidavit of Eric Thauvette, Vice President and Chief Financial Officer of ITCAN, sworn March 19, 2021.

"March Stay Extension Order" means an order of the Court, dated October 8, 2019, extending the length of the Stay of Proceedings to March 12, 2020.

"March Thauvette Affidavit" means the affidavit of Eric Thauvette, Vice President and Chief Financial Officer of ITCAN, sworn March 12, 2019.

"Mediation" means the mediation process conducted by the Court-Appointed Mediator.

"Mediation Participants" means the Applicants, the Consortium of Provinces, the Provinces of Alberta, Newfoundland and Labrador, Ontario, and Quebec, the Quebec Litigation Plaintiffs, the TRW Claimants represented by Wagners, the "personal injury class action plaintiffs" represented by Merchant, the "tobacco light class action plaintiffs", and the Ontario Flue-Cured Tobacco Growers Marketing Board.

"Merchant" means Merchant Law Group LLP.

"Monitor" means FTI Consulting Canada Inc.

"**Monitor's Reports**" means collectively, the Pre-Filing Report, the First Report, the Second Report, the Third Report, the Fourth Report, the Fifth Report, the Sixth Report, the Seventh Report, the Eighth Report and this Report.

"NDA" means a non-disclosure agreement for the purposes of gaining access to the Data Rooms.

"Nicoventures" means Nicoventures Trading Limited, a member of the BAT Group.

"**October Endorsement**" means an endorsement of the Court, dated October 18, 2019, providing reasons for the March Stay Extension Order and the deferment of the issue of certain payments to BAT Mexico.

**"PMI Group**" means Philip Morris International Inc. and all entities related to or affiliated with it, other than Rothmans.

"**Pre-Filing Report**" means the report filed by the Monitor on March 12, 2019, in its capacity as proposed Monitor of Imperial, in connection with Imperial's initial application for relief under the CCAA.

**"Professional Fee Disclosure Order**" means an order of this Court which authorized, among other things, the disclosure of the professional restructuring fees in these CCAA Proceedings by the Monitor on or before the 15<sup>th</sup> of every month, beginning with June 2019.

"Provinces" means all of the provinces of Canada.

"Quebec Appeal Judgment" means the Court of Appeal of Quebec's decision on the appeal of the Quebec Judgment whereby the Court of Appeal substantially upheld the Quebec Judgment with two notable modifications: (i) the total claim amount was reduced by just over \$1 million; and (ii) the interest schedule was adjusted, reducing the interest payable on the total claim amount.

"Quebec Judgment" means the Quebec Superior Court's judgment on the "Letourneau action" and the "Blais action" released on May 27, 2015 in which the trial judge found the co-defendants jointly liable for \$15.6 billion, with Imperial's share being approximately \$10.6 billion.

"Quebec Litigation Plaintiffs" means, collectively, the representative plaintiffs and the certified class members in each of the "Letourneau action" and the "Blais action", as described in the March Thauvette Affidavit.

"Report" means this ninth report of the Monitor filed on March 19, 2021.

"Rothmans" means Rothmans Benson & Hedges Inc.

"Second Amended and Restated Initial Order" means the Initial Order, as amended and restated as of April 25, 2019.

"Second Report" means the report filed by the Monitor on April 24, 2019.

"Seventh Report" means the report filed by the Monitor on February 13, 2020.

"Shapiro" means Daniel Shapiro Legal Professional Corporation.

"Sixth Report" means the report filed by the Monitor on November 26, 2019.

"Stay of Proceedings" means the stay of proceedings during the Stay Period in favour of Imperial and their non-applicant subsidiaries, including Liggett & Meyers Tobacco Company of Canada Limited, as well as a limited stay in favour of BAT and certain BAT affiliates.

"Stay Period" means the term of the Stay of Proceedings, to March 31, 2021.

"Third Report" means the report filed by the Monitor on May 13, 2019.

**"Tobacco CCAA Proceedings**" means these CCAA Proceedings, Court File No. 19-CV-615862-00CL commenced by JTIM under the CCAA and Court File No. CV-19-616779-00CL commenced by Rothmans under the CCAA.

**"Tobacco Claims**" means all claims brought or that could be brought under applicable law against the Applicants in relation to the development, manufacturing, production, marketing, advertising of, any representations made in respect of, the purchase, sale, and use of, or exposure to, the Tobacco Products.

**"Tobacco Monitors**" means, collectively, the Monitor, EY in its capacity as monitor for Rothmans, and Deloitte in its capacity as monitor for JTIM.

"**Tobacco Products**" means tobacco or any product made or derived from tobacco or containing nicotine that is intended for human consumption, including any component, part, or accessory of or used in connection with a tobacco product, including cigarettes, cigarette tobacco, roll your own tobacco, smokeless tobacco, and any other tobacco or nicotine delivery systems and shall include materials, products and by-products derived from or resulting from the use of any tobacco products, but does not include heat-not-burn tobacco products or Vapour Products.

**"Tobacco Regulations**" means *The Tobacco Products Regulations (Plain and Standardization Appearance)*, SOR/2019-17.

**"Tobacco-Related Wrongs**" means all claims or causes of action in respect of: (i) the development, manufacture, production, importation, marketing, advertising, distribution, purchase or sale of Tobacco Products; (ii) the historical or ongoing use of or exposure to Tobacco Products; or (iii) any representation in respect of Tobacco Products, including, without limitation, claims for contribution or indemnity, personal injury or tort damages, restitutionary recovery, non-pecuniary damages or claims for recovery grounded in provincial consumer protection legislation, but does not include the Excluded Claims.

"**TRW Claimants**" means all individuals (including their respective successors, heirs, assigns, litigation guardians and designated representatives under applicable provincial family law legislation) who assert or may be entitled to assert a claim or cause of action as against one or more of the Applicants, the ITCAN subsidiaries, the BAT Group, the JTIM Group or the PMI Group, or persons indemnified by such entities, in respect of Tobacco-Related Wrongs in Canada, or in the case of the Applicants, anywhere else in the world.

"US" means the United States of America.

"US Bankruptcy Code" means title 11 of the United States Code.

"US Bankruptcy Court" means the United States Bankruptcy Court for the Southern District of New York.

"US Counsel" means Morgan, Lewis & Bockius LLP, US counsel to the Monitor.

"Used Slide and Shell Equipment" means that equipment that complies with the slide and shell requirements, purchased by Imperial from BAT Mexico at its depreciated net book value of \$2.7 million.

"**Vapour Products**" means potential reduced risk, rechargeable, battery-powered devices that heat liquid formulations – e-liquids – to create a vapour which is inhaled, and which are sold under the tradename of Vype/Vuse.

"Wagners" means The Law Practice of Wagner & Associates, Inc.

### APPENDIX "B" ORDERS

Please see below for a description of the orders issued by the Court and the US Bankruptcy Court in these CCAA Proceedings.

# 1. Initial Order:

The Initial Order of the Ontario Superior Court of Justice (Commercial List) made on March 12, 2019, as amended and restated as of April 5, 2019 and further amended and restated as of April 25, 2019, pursuant to which:

- (a) Imperial was granted an initial stay of proceedings under the CCAA until April 11, 2019; and
- (b) FTI was appointed as the Monitor.

A copy of the Initial Order can be found here.

# 2. Comeback Motion:

The Comeback Motion was heard on April 4 and 5, 2019. Following the Comeback Motion:

- (a) the Court issued an order dated April 5, 2019 extending the Stay of Proceedings to June 28, 2019, a copy of which can be found here;
- (b) the Court issued the Insurance Lift-Stay Order dated April 5, 2019, partially lifting the Stay of Proceedings to allow the Quebec Litigation Plaintiffs to seek the approval of certain insurance settlements, a copy of which can be found here; and
- (c) the Court issued an order dated April 5, 2019 amending and restating the Initial Order and appointing Hon. Warren K. Winkler, Q.C. as the Court-Appointed Mediator, a copy of which can be found here.

# 3. Foreign Recognition Order:

On April 17, 2019, the US Bankruptcy Court issued the Foreign Recognition Order recognizing the CCAA Proceedings as the main proceedings and staying proceedings against ITCAN in the US. The Foreign Recognition Order can be found here.

# 4. Second Amended and Restated Initial Order:

The Second Amended and Restated Initial Order was issued following the continuation of the Comeback Motion on April 25 and 26, 2019, a copy of which can be found here.

# 5. **Representation Order**

On April 25, 2019, the Court issued the Representation Order appointing Ari Kaplan of Kaplan Law as representative counsel to Robert M. Brown and George A. Foster, the courtappointed representatives of all persons with entitlements under certain retirements plans, including survivors and beneficiaries of such persons and any other person under the Representation Order. A copy of the Representation Order can be found here.

# 6. Order to Amend the Ontario Claim

On April 29, 2019, the Court issued the Order to Amend the Ontario Claim, partially lifting the Stay of Proceedings to permit the Province of Ontario to seek leave to amend its Amended Fresh as Amended Statement of Claim in the proceedings related to Ontario's HCCR Claims. A copy of the Order to Amend the Ontario Claim can be found here.

# 7. Notice Procedure Order:

On May 14, 2019, the Court issued the Notice Procedure Order, which among other things, appointed Vivian Bennan-Dolezar as an additional representative to the represented parties under the Representation Order and approved the form and manner of notice of the Settlement Approval Hearing to such represented parties. A copy of the Notice Procedure Order can be found here.

# 8. **Professional Fee Disclosure Order:**

The Professional Fee Disclosure Order was issued on May 14, 2019 and can be found here.

# 9. Communication and Confidentiality Protocol Endorsement

On May 24, 2019, the Court issued the Communication and Confidentiality Protocol Endorsement, pursuant to which the Court approved the communication and confidentiality protocol as between the Court and the Court-Appointed Mediator. A copy of the Communication and Confidentiality Protocol Endorsement can be found here.

# 10. Clarification of Insurance Lift-Stay Order

On May 31, 2019, the Court issued the Clarification of Insurance Lift-Stay Order which clarified the scope of the Insurance Lift-Stay Order. A copy of the Clarification of Insurance Lift-Stay Order can be found here.

# 11. October Stay Extension Order

The October Stay Extension Order was issued on June 26, 2019 and extended the Stay of Proceedings to October 4, 2019. A copy of the October Stay Extension Order can be found here.

# 12. Genstar Settlement Approval Order

The Genstar Settlement Approval Order was issued on June 26, 2019, approving, among other things (i) the settlement entered into on April 25, 2019 between ITCAN and Robert M. Brown and George A. Foster, as representatives in respect of those certain retirement plans; and (ii) the distribution of the proceeds of such settlement among all persons with entitlements under certain retirements plans, including survivors and beneficiaries of such persons and any other person under the Representation Order. A copy of the Genstar Settlement Approval Order can be found here.

# 13. Order Appointing a Financial Advisor to the Court-Appointed Mediator

The Order Appointing a Financial Advisor to the Court-Appointed Mediator was issued on June 27, 2019, which appointed Alvarez & Marsal Canada Inc. as the financial advisor to the Court-Appointed Mediator. A copy of the Order Appointed a Financial Advisor to the Court-Appointed Mediator can be found here.

# 14. Court-to-Court Communications Order

On July 9, 2019, the Court issued the Court-to-Court Communications Order, approving court-to-court communications between the Court, the US Bankruptcy Court and any other court in any province or territory of Canada. A copy of the Court-to-Court Communications Order can be found here.

# 15. Order Recognizing the Genstar Settlement Approval Order

The US Bankruptcy Court granted an order recognizing the Genstar Settlement Approval Order on July 18, 2019. A copy of which can be found here.

# 16. Order Recognizing the Court-to-Court Communications Order

The US Bankruptcy Court granted an order recognizing the Court-to-Court Communications Order on September 5, 2019. A copy of which can be found here.

# 17. March Stay Extension Order and October Endorsement

The March Stay Extension Order was issued on October 2, 2019 and extended the Stay of Proceedings to March 12, 2020. A copy of the March Stay Extension Order can be found here. Justice McEwen released the October Endorsement on October 18, 2019 providing reasons for the March Stay Extension Order and the deferment of the issue of certain payments to BAT Mexico. A copy of the October Endorsement can be found here.

# 16. Representative Counsel Order

The Representative Counsel Order was issued on December 9, 2019 and appointed Wagners as representative counsel to the TRW Claimants. A copy of the Representative Counsel Order can be found here.

# 17. September Stay Extension Order

The September Stay Extension Order was issued on February 20, 2020 and extended the Stay of Proceedings to September 30, 2020. A copy of the September Stay Extension Order can be found here.

# **18.** Notice Protocol Endorsement

The Notice Protocol Endorsement was issued on March 6, 2020 and further amended the Second Amended and Restated Initial Order by adding paragraphs to govern the notice protocol for moving and responding parties in the CCAA Proceedings. A copy of the Notice Protocol Endorsement can be found here.

# **19.** Limited Lift of Stay Order

The Limited Lift of Stay Order was issued on March 16, 2020 and partially lifted the Stay of Proceedings to allow ITCAN to be added as a respondent to the application brought by the City of Ottawa bearing Court File No. 19-81809. A copy of the Limited Lift of Stay Order can be found here.

# 20. Consultant Order

The Consultant Order was issued on September 15, 2020 and appointed Shapiro as consultant to the Court-Appointed Mediator. A copy of the Consultant Order can be found here.

### 21. March 2021 Stay Extension Order

The March 2021 Stay Extension Order was issued on September 29, 2020, extending the Stay of Proceedings to March 31, 2021. A copy of the March 2021 Stay Extension Order can be found here.

# APPENDIX "C" PROTOCOL FOR MOTION BY ZOOM VIDEO CONFERENCE

Please see attached.

### PROTOCOL FOR MOTION BY ZOOM VIDEO CONFERENCE

### Scheduling and Specific Requirements

1. Any person on the Service List that wishes to appear virtually on the motion, ("Participants") must register by 4:00 p.m. three (3) business days in advance of the hearing (Thursday, March 25, 2021 for the motion scheduled Tuesday, March 30, 2021), by emailing Veritext Litigation Solutions Canada, Inc. (scheduling@neesonsreporting.com) and copying each Monitor's counsel (mpercy@dwpv.com, msassi@casselsbrock.com, nancy.thompson@blakes.com) and also advise if they intend to make submissions. All Participants will provide contact information, including a name, who they are acting for, an email address and phone number for the counsel slip.

2. Subject to the Court's overriding discretion over all matters, Monitors' counsel will coordinate with Participants and the Court to develop an agenda for the hearing.

3. Participants will appear by video. Monitors' counsel will distribute the Zoom link and the sync.com link to Participants. Participants are not permitted to forward or share either the Zoom link or the sync.com link. No person should have access to the hearing on Zoom other than Participants. If a Participant is unable to attend by video, they should contact Monitors' counsel.

4. Counsel is not required to gown for the hearing. Instead, business attire is required for all Participants appearing by video.

5. For access by the general public, a YouTube link will be posted on each of the Monitors' websites by 10:00 a.m. not less than two (2) business days prior to the hearing. The YouTube link will allow the general public to view a livestream of the hearing, but not participate in the hearing. For greater clarity, individuals viewing the livestream via YouTube will not be heard or seen by the Court, Judge or Participants.

6. No recording of any part of the hearing (including audio) may be made unless authorized in advance by the Court.

7. For greater certainty, notice and service requirements are set out in the Rules of Civil Procedure, and the various orders and endorsements in the proceedings. For ease of reference, we have included paragraphs 58-63 of the Second Amended and Restated Initial Order dated March 8, 2019 in the JTIM proceedings, attached as Appendix "A". It should be noted that similar notice and service requirements have been set out in various orders and endorsements in the

parallel proceedings of Imperial and RBH. Nothing in this protocol modifies or amends Orders of the Court related to service requirements, the Rules of Civil Procedure, any Commercial List Practice Direction or other applicable rules.

8. Participants will be placed into a virtual waiting room upon entering the Zoom meeting.

# Technical Requirements

9. Participants will require a device with a working microphone and camera. The device can be a computer (desktop or laptop), tablet or smartphone. The device must be connected to an internet connection that is sufficient to send and receive video and audio.

10. Each Participant is responsible for ensuring that they have suitable equipment to participate in the hearing and that such equipment works properly. Participants must test such equipment well in advance of the scheduled hearing to ensure:

- (a) that they are familiar with how to use such equipment;
- (b) the compatibility and functioning of such equipment; and
- (c) that the remote location has adequate internet bandwidth to support the use of the Zoom without interruption.

11. Each Participant is also responsible for ensuring that they are familiar with the features and operation of Zoom. Participants must ensure that they have downloaded any necessary software, and practiced using Zoom, well in advance of the scheduled hearing.

12. Participants should log on using the Zoom link provided approximately 30 minutes before the hearing is scheduled to begin. During this time, Participants should speak to each other to determine if there are any audio/visual/connection issues.

13. It is suggested that Participants use the "gallery view" mode, rather than the "active speaker" mode, available on Zoom.

14. Should a Participant become disconnected from Zoom or experience technical difficulties during the hearing, they should immediately inform the Court by sending an email to Veritext Litigation Solutions Canada, Inc. (scheduling@neesonsreporting.com).

#### APPENDIX "A"

58. **THIS COURT ORDERS** that, subject to paragraph 59, all motions in this proceeding are to be brought on not less than seven (7) calendar days' notice to all persons on the Service List. Each Notice of Motion shall specify a date (the **"Return Date"**) and time for the hearing.

59. **THIS COURT ORDERS** that motions for relief on an urgent basis need not comply with the notice protocol described herein.

60. **THIS COURT ORDERS** that any interested Person wishing to object to the relief sought in a motion must serve responding motion material or, if they do not intend to file material, a notice in all cases stating the objection to the motion and the grounds for such objection in writing (the **"Responding Material"**) to the moving party, the Applicant and the Monitor, with a copy to all Persons on the Service List, no later than 5 p.m. on the date that is four (4) calendar days prior to the Return Date (the **"Objection Deadline"**).

61. **THIS COURT ORDERS** that, if no Responding Materials are served by the Objection Deadline, the judge having carriage of the motion (the **"Presiding Judge"**) may determine:

- (a) whether a hearing is necessary;
- (b) whether such hearing will be in person, by telephone or by written submissions only; and
- (c) the parties from whom submissions are required

(collectively, the "Hearing Details"). In the absence of any such determination, a hearing will be held in the ordinary course.

62. **THIS COURT ORDERS** that, if no Responding Materials are served by the Objection Deadline, the Monitor shall communicate with the Presiding Judge regarding whether a determination has been made by the Presiding Judge concerning the Hearing Details. The Monitor shall thereafter advise the Service List of the Hearing Details and the Monitor shall report

upon its dissemination of the Hearing Details to the Court in a timely manner, which may be contained in the Monitor's next report in the proceeding.

63. THIS COURT ORDERS that if any party objects to the motion proceeding on the Return Date or believes that the Objection Deadline does not provide sufficient time to respond to the motion, such objecting party shall, promptly upon receipt of the Notice of Motion and in any event prior to the Objection Deadline, contact the moving party and the Monitor (together with the objecting party and any other party who has served Responding Materials, the "Interested Parties") to advise of such objection and the reasons therefor. If the Interested Parties are unable to resolve the objection to the timing and schedule for the motion following good faith consultations, the Interested Parties may seek a scheduling appointment before the Presiding Judge to be held prior to the Return Date or on such other date as may be mutually agreed by the Interested Parties or as directed by the Presiding Judge to establish a schedule for the motion. At the scheduling appointment, the Presiding Judge may provide directions including a schedule for the delivery of any further materials and the hearing of the contested motion, and may address such other matters, including interim relief, as the Court may see fit. Notwithstanding the foregoing, the Presiding Judge may require the Interested Parties to proceed with the contested motion on the Return Date or on any other date as may be directed by the Presiding Judge or as may be mutually agreed by the Interested Parties, if otherwise satisfactory to the Presiding Judge.

### APPENDIX "B"

1. All Participants will have their microphones muted and may only unmute their own microphones when they are addressing the Court. When parties are not muted, they must avoid making extraneous noise (including for example, typing and shuffling papers) as these noises may interfere with the hearing.

2. Participants must ensure that they participate in the Zoom hearing from a well-lit room so that they are easily visible. Participants must also ensure that no filters are active that may distort or otherwise conceal their appearance.

3. Participants must ensure that they participate in the Zoom hearing from a quiet location where they (and the Court) will not be interrupted or disturbed during the hearing.

4. All mobile devices must be turned off or put on silent mode during the hearing.

5. Participants must refrain from speaking over other Participants.

6. Participants should make submissions in accordance with the order set out in the agenda. If there is a need to make submissions out of sequence, Participants should make a request in a manner directed by the Court. The Court may ask Participants to signal when they intend to address the Court by raising their hand (either by physically raising their hand or by using the virtual "raise hand" feature in Zoom).

7. Participants must state their name and who they represent before addressing the Court.

8. Upon entry into the virtual waiting room, each Participant joining by video should identify themselves, including any person off camera that may be viewing the video feed. This also allows any audio or visual issues to be identified. Each Participant is obligated to immediately notify the presiding judge if any additional person joins them in viewing the video feed.

9. If a Participant intends to rely on any documents, the materials you intend to rely on must be served and shared on the Monitors' sync.com link and all references during the hearing should reference the folder structure uploaded to sync.com.

10. If a party wishes to share certain documents during the hearing, the documents should be provided to the Monitors in advance so that it can be added to the agenda and a method for sharing can be set up.

# APPENDIX "D" CASH FLOW FORECAST

Please see attached.

#### Imperial Tobacco Canada Limited

CCAA Cash Flow Forecast

(CAD\$ in thousands)																
Week Beginning (Monday)		8-Mar-21	15-Mar-21	22-Mar-21	29-Mar-21	5-Apr-21	12-Apr-21	19-Apr-21	26-Apr-21	3-May-21			24-May-21		7-Jun-21	14-Jun-21
Forecast Week		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
RECEIPTS																
Trade Receipts	[2]	79,429	86,483	89,860	83,552	84,595	85,930	86,521	87,652	99,851	100,302	100,722	100,107	100,822	100,559	100,102
DISBURSEMENTS																
Operating Disbursements																
Taxes and Levies	[3]	(29,513)	(29,075)	(40,670)	(118,555)	-	(76,233)	(36,723)	(158,871)	(60)	(42,768)	(77,827)	(30,444)	(154,354)	(53,054)	(40,007)
Operations	[4]	(18,794)	(4,057)	(16,751)	(45,188)	(11,751)	(5,562)	(12,947)	(41,946)	(16,122)	(6,795)	(13,629)	(54,326)	(14,238)	(11,058)	(13,469)
Total Operating Disbursements		(48,307)	(33,132)	(57,421)	(163,743)	(11,751)	(81,796)	(49,670)	(200,816)	(16,182)	(49,563)	(91,456)	(84,770)	(168,593)	(64,112)	(53,477)
OPERATING CASH FLOWS		31,123	53,350	32,439	(80,192)	72,844	4,134	36,851	(113,164)	83,669	50,740	9,266	15,337	(67,770)	36,447	46,625
Financing Disbursements																
Interest and Related Fees	[5]	-	-	-	858	-	-	-	893	-	-	-	-	808	-	-
Restructuring Disbursements																
Professional Fees	[6]	(645)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)
NET CASH FLOWS		30,478	53,130	32,219	(79,554)	72,624	3,914	36,631	(112,491)	83,449	50,520	9,046	15,117	(67,182)	36,227	46,405
CASH																
Beginning Balance		1,867,699	1,898,177	1,951,307	1,983,527	1,903,973	1,976,597	1,980,511	2,017,142	1,904,651	1,988,100	2,038,620	2,047,666	2,062,783	1,995,600	2,031,827
Net Cash Inflows / (Outflows)		30,478	53,130	32,219	(79,554)	72,624	3,914	36,631	(112,491)	83,449	50,520	9,046	15,117	(67,182)	36,227	46,405
Other (FX)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ENDING CASH		1,898,177	1,951,307	1,983,527	1,903,973	1,976,597	1,980,511	2,017,142	1,904,651	1,988,100	2,038,620	2,047,666	2,062,783	1,995,600	2,031,827	2,078,232
Notes to the CCAA Forecast:																
NOLES LO LITE CLAA FORELASI.	[1]	The purpose	of this cash fl	ow forecast is	to estimato t	he liquidity r	auiromonte e	f the Compar	av during the	forecast nori	h					
	[2]	Forecast Trac					•		, 0	•		ve of sales tax	es. The sales	forecast is ha	sed on histor	ical sales
	r=1	patterns, sea					•		0							
					Sement s exh	,	0	•		to plan-paci	Cobing regulat	10113. 1110 (03)	niow ioreca:	includes Cel	cam 2021 pm	Le meredae

The Company's ability to maintain the price increase is dependent on market conditions. [3] Forecast Taxes and Levies disbursements reflect the remittance of the federal excise tax, provincial tobacco taxes, sales taxes, and the Company's corporate income taxes.

[4] Forecast Operations disbursements include employee-related costs, selling, general, administrative costs and intercompany costs. Intercompany costs include costs relating to the purchase of tobaccorelated products and other categories, and services including: innovation fees, consulting and advisory fees, IT-related costs, product development and testing, accounting and human resources. Included in the intercompany costs is a disbursement of \$55 million to BAT Mexico for costs associated with the retirement of certain equipment and materials that are obsolete after the implementation of the Tobacco Products Regulations (Plain and Standardized Appearance).

[5] Forecast Interest and Related Fees reflect interest income earned net of any sundry payments relating to existing facilities.

[6] Forecast Professional Fees include fees for the Company's Counsel, the Monitor, the Monitor's Counsel, the Company's US Counsel, the Monitor's US Counsel, the US Noticing Agent, the Court-Appointed Mediator, the Court-Appointed Mediator's Counsel and the Representative Counsel for the TRW Claimants.

#### Imperial Tobacco Canada Limited

CCAA Cash Flow Forecast

(CADÉ in thousands)

		21-Jun-21	28-Jun-21	5-Jul-21	12-Jul-21	19-Jul-21	26-Jul-21	2-Aug-21	9-Aug-21	16-Aug-21	23-Aug-21	30-Aug-21	6-Sep-21	13-Sep-21	20-Sep-21	27-Sep-21	30-Week To
precast Week		16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
ECEIPTS																	
Trade Receipts	[2]	99,809	98,570	99,877	100,307	101,984	101,237	101,811	102,735	101,549	100,407	100,925	98,082	98,730	97,601	96,397	2,886,5
ISBURSEMENTS																	
perating Disbursements																	
Taxes and Levies	[3]	(50,624)	(199,601)	-	(75,847)	(38,754)	(36,649)	(137,785)	(45,790)	(72,026)	(4,980)	(172,586)	(45,621)	(33,112)	(47,575)	(152,822)	(2,001,9
Operations	[4]	(5,819)	(53,922)	(10,610)	(7,850)	(11,272)	(46,445)	(13,509)	(10,353)	(10,900)	(56,696)	(12,618)	(12,880)	(9,394)	(9,118)	(105,224)	(663,2
otal Operating Disbursements		(56,443)	(253,523)	(10,610)	(83,697)	(50,026)	(83,094)	(151,294)	(56,142)	(82,926)	(61,676)	(185,204)	(58,501)	(42,506)	(56,693)	(258,046)	(2,665,1
PERATING CASH FLOWS		43,366	(154,953)	89,267	16,610	51,957	18,143	(49,483)	46,593	18,623	38,731	(84,279)	39,581	56,224	40,908	(161,650)	221,3
inancing Disbursements																	
Interest and Related Fees estructuring Disbursements	[5]	-	912	-	-	-	1,042	-	-	-	-	1,022	-	-	-	1,040	6,5
Professional Fees	[6]	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(220)	(7,0
ET CASH FLOWS		43,146	(154,261)	89,047	16,390	51,737	18,965	(49,703)	46,373	18,403	38,511	(83,477)	39,361	56,003	40,688	(160,830)	220,8
ASH																	
Beginning Balance		2.078.232	2,121,378	1,967,117	2,056,164	2,072,554	2,124,292	2,143,257	2.093.554	2,139,927	2,158,330	2,196,840	2,113,363	2,152,725	2,208,728	2,249,416	1,867,6
Net Cash Inflows / (Outflows)		43,146	(154,261)	89,047	16,390	51,737	18,965	(49,703)	46,373	18,403	38,511	(83,477)	39,361	56,003	40,688	(160,830)	220,8
Other (FX) NDING CASH		-	- 1,967,117	2,056,164	2,072,554	-	-	2,093,554	2,139,927	-	2,196,840	2,113,363	2,152,725	2,208,728	-	-	2 000 5
		2,121,378	1,907,117	2,030,104	2,072,554	2,124,292	2,143,257	2,093,554	2,139,927	2,158,330	2,190,840	2,113,303	2,132,725	2,208,728	2,249,416	2,088,587	2,088,5

Forecast Trade Receipts include collections from the sale of tobacco-related products and other categories, net of returns, and inclusive of sales taxes. The sales forecast is based on historical sales patterns, seasonality, and current management's expectations, including the estimated impact of transition to plain-packaging regulations. The cash flow forecast includes certain 2021 price increases. The Company's ability to maintain the price increase is dependent on market conditions.

[3] Forecast Taxes and Levies disbursements reflect the remittance of the federal excise tax, provincial tobacco taxes, sales taxes, and the Company's corporate income taxes.

Forecast Operations disbursements include employee-related costs, selling, general, administrative costs and intercompany costs. Intercompany costs include costs relating to the purchase of tobaccorelated products and other categories, and services including: innovation fees, consulting and advisory fees, IT-related costs, product development and testing, accounting and human resources. Included in the intercompany costs is a disbursement of \$55 million to BAT Mexico for costs associated with the retirement of certain equipment and materials that are obsolete after the implementation of the Tobacco Products Regulations (Plain and Standardized Appearance).

[5] Forecast Interest and Related Fees reflect interest income earned net of any sundry payments relating to existing facilities.

[6] Forecast Professional Fees include fees for the Company's Counsel, the Monitor, the Monitor's Counsel, the Company's US Counsel, the Monitor's US Counsel, the US Noticing Agent, the Court-Appointed Mediator, the Court-Appointed Mediator's Counsel and the Representative Counsel for the TRW Claimants.

### APPENDIX "E" REGULATION OF VAPOUR PRODUCTS

Please see below for a summary of the vaping regulations that are being considered and implemented across Canada since the date of the Eighth Report.

- 1. *Federal* On December 19, 2020, Health Canada published a regulatory impact analysis statement on high-nicotine concentration Vapour Products and proposed for consultation the *Concentration of Nicotine in Vaping Products Regulations*, which would (i) establish a maximum nicotine concentration of 20 mg/mL for Vapour Products manufactured or imported for sale in Canada, (ii) prohibit the packaging and sale of Vapour Products if the nicotine concentration displayed on the package exceeds 20 mg/mL and (iii) amend the *Vaping Products Labelling and Packaging Regulations* to align this limit for Vapour Products intended for the domestic market, while continuing to prohibit a nicotine concentration of 66 mg/mL or more in Vapour Products intended for export. The consultation period for these proposed regulations closes on March 4, 2021.
- 2. Alberta On June 26, 2020, Alberta passed Bill 19, which amended Alberta's existing tobacco legislation to add vapour products to its purview. Vapour products will be regulated in essentially the same way as Tobacco Products with respect to public use, sale to youth, display and promotion. Since the date of the Eighth Report, this legislation has not yet been proclaimed into force.
- 3. Quebec On December 9, 2020, in response to the recommendations set out in a report of the National Director of Public Health, the Minister of Health and Social Services announced that Quebec would implement regulations to restrict the sale of flavoured Vapour Products and limit the maximum nicotine concentration of all Vapour Products to 20 mg/mL, as well as limit the capacity of tanks and the maximum volume of bottles of liquid to be vaped. As of the date of this Report, the government of Quebec has not published or enacted such regulations.

4. *Prince Edward Island* – On March 1, 2021, Prince Edward Island's regulations banning the sale of flavoured vaping products, other than tobacco flavoured products, came into force.

IN THE MATTER OF <i>THE COMPANIES' CREDITORS ARRANGEMENT ACT</i> , R.S.C.1985, c. C-36, AS AMENDED AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF IMPERIAL TOBACCO CANADA LIMITED AND IMPERIAL TOBACCO COMPANY LIMITED	Court File No. CV-19-616077-00CL
	ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST) Proceeding commenced at Toronto
	NINTH REPORT OF THE MONITOR MARCH 19, 2021
	<b>DAVIES WARD PHILLIPS &amp; VINEBERG LLP</b> 155 Wellington Street West Toronto, ON M5V 3J7
	<b>Jay Swartz</b> (LSO #15417L) Tel: 416.863.5502 <b>Natasha MacParland</b> (LSO #42383G) Tel: 416.863.5567
	Fax: 416.863.0871
	Lawyers for the Monitor